RXO

RXO Announces First-Quarter Results, Including Double-Digit Brokerage Volume Growth for Fourth-Consecutive Quarter

- Brokerage volume increased by 11% year-over-year, with full-truckload volume growth of 8% and less-than-truckload volume growth of 29% year-over-year
- Brokerage and companywide gross margin improved every month as the quarter progressed
- Companywide gross margin of 17.4%; brokerage gross margin of 14.2%
- Companywide sales pipeline the largest it has been in four years

CHARLOTTE, N.C. — May 2, 2024 — RXO (NYSE: RXO) today announced its financial results for the first quarter of 2024.

Drew Wilkerson, chief executive officer of RXO, said, "RXO continued to deliver exceptional brokerage volume growth and strong margin performance in the first quarter of 2024, despite persistent softness in the freight market. Our brokerage business achieved double-digit volume growth for the fourth-consecutive quarter, with gross margin of 14.2%. Our complementary services continued to perform well, and our companywide sales pipeline is the largest it's been in four years.

"We remain focused on gaining profitable market share, making strategic investments and staying disciplined on cost," Wilkerson said. "In the first quarter, gross margin increased every month, and we enter the second quarter with improved momentum. We expect to deliver a significant increase in adjusted EBITDA sequentially. RXO is well positioned to continue to outperform and deliver significant earnings growth when the market improves."

Companywide Results

RXO's revenue was \$0.9 billion for the first quarter, compared to \$1.0 billion in the first quarter of 2023. Gross margin was 17.4%, compared to 18.7% in the first quarter of 2023.

The company reported a first-quarter 2024 GAAP net loss of \$15 million, compared to \$0 of net income in the first quarter of 2023. The first-quarter 2024 GAAP net loss included \$12 million in transaction, integration and restructuring costs. The adjusted net loss in the quarter was \$4 million, compared to adjusted net income of \$13 million in the first quarter of 2023.

Adjusted EBITDA was \$15 million, compared to \$37 million in the first quarter of 2023. Adjusted EBITDA margin was 1.6%, compared to 3.7% in the first quarter of 2023.

Transaction, integration and restructuring costs, and amortization of intangibles, impacted GAAP earnings per share by \$0.10, net of tax. For the first quarter, RXO reported a GAAP diluted loss per share of \$0.13. The adjusted diluted loss per share was \$0.03.

Brokerage

RXO's brokerage business grew volume 11% year-over-year in the first quarter, including full truckload volume growth of 8% and less-than-truckload volume growth of 29%. Brokerage gross margin was 14.2% in the first quarter.

Brokerage contract volume increased by 18% year-over-year in the first quarter.

The company expects brokerage volumes to continue to grow on a year-over-year basis in the second quarter of 2024.

Complementary Services

RXO's complementary services gross margin was 20.6% for the quarter, down 20 basis points year-overyear. Loads provided by RXO's managed transportation business to its brokerage business increased year-over-year.

Second-Quarter Outlook

RXO expects second-quarter 2024 companywide adjusted EBITDA to be between \$24 million and \$30 million. The company expects second-quarter 2024 brokerage gross margin to be between 13% and 15%.

Conference Call

The company will hold a conference call and webcast on Thursday, May 2 at 8 a.m. Eastern Daylight Time. Participants can call in toll-free (from U.S./Canada) at 1-888-259-6580; international callers dial +1-416-764-8624. The conference ID is 34295742.

A live webcast of the conference call will be available on the investor relations area of the company's website, http://investors.rxo.com. A replay of the conference call will be available through May 23, 2024, by calling toll-free (from U.S./Canada) 1-877-674-7070; international callers dial +1-416-764-8692. Use the passcode 295742#. Additionally, the call will be archived on http://investors.rxo.com.

About RXO

RXO (NYSE: RXO) is a leading provider of asset-light transportation solutions. RXO offers tech-enabled truck brokerage services together with complementary solutions including managed transportation, freight forwarding and last mile delivery. The company combines massive capacity and cutting-edge technology to move freight efficiently through supply chains across North America. The company is headquartered in Charlotte, N.C. Visit RXO.com for more information and connect with RXO on Facebook, X, LinkedIn, Instagram and YouTube.

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Non-GAAP Financial Measures

We provide reconciliations of the non-GAAP financial measures contained in this release to the most directly comparable measure under GAAP, which are set forth in the financial tables attached to this release.

The non-GAAP financial measures in this release include: adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA"); adjusted EBITDA margin; and adjusted net income (loss) and adjusted diluted earnings (loss) per share ("adjusted EPS").

We believe that these adjusted financial measures facilitate analysis of our ongoing business operations because they exclude items that may not reflect, or are unrelated to, RXO's core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. Other companies may calculate these non-GAAP financial measures differently, and therefore our measures may not be comparable to similarly titled measures of other companies. These non-GAAP financial measures should only be used as supplemental measures of our operating performance.

Adjusted EBITDA, adjusted EBITDA margin, adjusted net income (loss) and adjusted EPS include adjustments for transaction and integration costs, as well as restructuring costs and other adjustments as set forth in the attached tables. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and evaluating RXO's ongoing performance.

We believe that adjusted EBITDA and adjusted EBITDA margin improve comparability from period to period by removing the impact of our capital structure (interest and financing expenses), asset base (depreciation and amortization), tax impacts and other adjustments that management has determined do not reflect our core operating activities and thereby assist investors with assessing trends in our underlying business. We believe that adjusted net income (loss) and adjusted EPS improve the comparability of our operating results from period to period by removing the impact of certain costs that management has determined do not reflect our core operating activities, including amortization of acquisition-related intangible assets, transaction and integration costs, restructuring costs and other adjustments as set out in the attached tables, and thereby may assist investors with comparisons to prior periods and assessing trends in our underlying business.

With respect to our financial outlook for the second quarter of 2024 adjusted EBITDA, a reconciliation of this non-GAAP measure to the corresponding GAAP measure is not available without unreasonable effort due to the variability and complexity of the reconciling items described above that we exclude from this non-GAAP measure. The variability of these items may have a significant impact on our future GAAP financial results and, as a result, we are unable to prepare the forward-looking statement of income and statement of cash flows prepared in accordance with GAAP that would be required to produce such a reconciliation.

Forward-looking Statements

This release includes forward-looking statements, including statements relating to our 2024 outlook. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. In some cases, forward-looking statements can be identified by the use of forward-looking terms such as "anticipate," "estimate," "believe," "continue," "could," "intend," "may," "plan," "predict," "should," "will," "expect," "project," "forecast," "goal," "outlook," "target," or the negative of these terms or other comparable terms. However, the absence of these words does not mean that the statements are not forward-looking. These forward-looking statements are based on certain assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances.

These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions that may cause actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by such forward-looking statements. Factors that might cause or contribute to a material difference include the risks discussed in our filings with the SEC and the following: competition and pricing pressures; economic conditions generally; fluctuations in fuel prices; increased carrier prices; severe weather, natural disasters, terrorist attacks or similar incidents that cause material disruptions to our operations or the operations of the third-party carriers and independent contractors with which we contract; our dependence on third-party carriers and independent contractors; labor disputes or organizing efforts affecting our workforce and those of our third-party carriers; legal and regulatory challenges to the status of the third-party carriers with which we contract, and their delivery workers, as independent contractors, rather than employees; our ability to develop and implement suitable information technology systems and prevent failures in or breaches of such systems; the impact of potential cyber-attacks and information technology or data security breaches; issues related to our intellectual property rights; our ability to access the capital markets and generate sufficient cash flow to satisfy our debt obligations; litigation that may adversely affect our business or reputation; increasingly stringent laws protecting the environment, including transitional risks relating to climate change, that impact our third-party carriers; governmental regulation and political conditions; our ability to attract and retain gualified personnel; our ability to successfully implement our cost and revenue initiatives and other strategies; our ability to successfully manage our

growth; our reliance on certain large customers for a significant portion of our revenue; damage to our reputation through unfavorable publicity; our failure to meet performance levels required by our contracts with our customers; the inability to achieve the level of revenue growth, cash generation, cost savings, improvement in profitability and margins, fiscal discipline, or strengthening of competitiveness and operations anticipated or targeted; a determination by the IRS that the distribution or certain related separation transactions should be treated as taxable transactions; and the impact of the separation on our businesses, operations and results. All forward-looking statements set forth in this release are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to or effects on us or our business or operations. Forward-looking statements set forth in this release speak only as of the date hereof, and we do not undertake any obligation to update forward-looking statements to reflect subsequent events or circumstances, changes in expectations or the occurrence of unanticipated events, except to the extent required by law.

RXO, Inc. Condensed Consolidated Statements of Operations (Unaudited)

	Three Months Ended March 31,			
(Dollars in millions, shares in thousands, except per share amounts)		2024	2023	
Revenue	\$	913 \$	1,010	
Cost of transportation and services (exclusive of depreciation and amortization)		699	759	
Direct operating expense (exclusive of depreciation and amortization)		53	61	
Sales, general and administrative expense		145	153	
Depreciation and amortization expense		16	18	
Transaction and integration costs		1	6	
Restructuring costs		11	8	
Operating income (loss)	\$	(12) \$	5	
Other expense		1		
Interest expense, net		8	8	
Loss before income taxes	\$	(21) \$	(3	
Income tax benefit		(6)	(3	
Net income (loss)	\$	(15) \$		
Earnings (loss) per share data				
Basic earnings (loss) per share	\$	(0.13) \$		
Diluted earnings (loss) per share	\$	(0.13) \$		
Weighted-average common shares outstanding				
Basic weighted-average common shares outstanding		117,217	116,600	
Diluted weighted-average common shares outstanding		117,217	119,369	

RXO, Inc. Condensed Consolidated Balance Sheets (Unaudited)

	М	arch 31,	Dece	mber 31,	
(Dollars in millions, shares in thousands, except per share amounts)		2024		2023	
ASSETS					
Current assets					
Cash and cash equivalents	\$	7	\$	5	
Accounts receivable, net of \$10 and \$12 in allowances, respectively		716		743	
Other current assets		47		48	
Total current assets		770		796	
Long-term assets					
Property and equipment, net of \$305 and \$293 in accumulated depreciation, respectively		121		124	
Operating lease assets		200		19:	
Goodwill		630		630	
Identifiable intangible assets, net of \$121 and \$118 in accumulated amortization, respectively		65		68	
Other long-term assets		13		1	
Total long-term assets		1,029		1,02	
Total assets	\$	1,799	\$	1,82	
LIABILITIES AND EQUITY					
Current liabilities					
Accounts payable	\$	372	\$	41	
Accrued expenses		220		19	
Short-term debt and current maturities of long-term debt		16			
Short-term operating lease liabilities		54		5	
Other current liabilities		12		1	
Total current liabilities		674		68	
Long-term liabilities					
Long-term debt and obligations under finance leases		351		35	
Deferred tax liability		1			
Long-term operating lease liabilities		150		14	
Other long-term liabilities		41		4	
Total long-term liabilities		543		54	
Commitments and Contingencies					
Equity					
Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of March 31, 2024 and December 31, 2023		_		_	
Common stock, \$0.01 par value; 300,000 shares authorized; 117,544 and 117,026 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively		1			
Additional paid-in capital		593		59	
Retained earnings (Accumulated deficit)		(9)			
Accumulated other comprehensive loss		(3)		(
Total equity	_	582		59	
Total liabilities and equity	\$	1,799	\$	1,82	

RXO, Inc.
Condensed Consolidated Statements of Cash Flows
(Unaudited)

	Thre	e Months Ende	d March 31,
(In millions)		2024	2023
Operating activities			
Net income (loss)	\$	(15) \$	
Adjustments to reconcile net income (loss) to net cash from operating activities	5		
Depreciation and amortization expense		16	18
Stock compensation expense		5	5
Deferred tax benefit		(7)	
Other		2	1
Changes in assets and liabilities			
Accounts receivable		27	40
Other assets		(1)	(14
Accounts payable		(41)	(9
Accrued expenses and other liabilities		21	1
Net cash provided by operating activities		7	42
Investing activities			
Payment for purchases of property and equipment		(11)	(12
Net cash used in investing activities		(11)	(12
Financing activities			
Proceeds from borrowings on revolving credit facilities		39	
Repayment of borrowings on revolving credit facilities		(31)	
Payment for tax withholdings related to vesting of stock compensation awards		(2)	(7
Other			(1
Net cash provided by (used in) financing activities		6	(8
Effect of exchange rates on cash, cash equivalents and restricted cash			1
Net increase in cash, cash equivalents and restricted cash		2	23
Cash, cash equivalents, and restricted cash, beginning of period		5	98
Cash, cash equivalents, and restricted cash, end of period	\$	7 \$	121
Supplemental disclosure of cash flow information:			
Leased assets obtained in exchange for new operating lease liabilities	\$	23 \$	10
Cash paid for income taxes, net		1	6
Cash paid for interest, net		1	

RXO, Inc. Revenue Disaggregated by Service Offering (Unaudited)

		Three Months Ended March 31,			
(In millions)		2024		2023	
Revenue					
Truck brokerage	\$	564	\$	600	
Last mile		232		240	
Managed transportation		97		117	
Freight forwarding		55		80	
Eliminations		(35)		(27)	
Total	\$	913	\$	1,010	

RXO, Inc. Reconciliation of Net Income (Loss) to Adjusted EBITDA and Adjusted EBITDA Margin (Unaudited)

	Thre	Three Months Ended March 31,			
(In millions)		2024	2023		
Reconciliation of Net Income (Loss) to Adjusted EBITDA					
Net income (loss)	\$	(15) \$			
Interest expense, net		8	8		
Income tax benefit		(6)	(3)		
Depreciation and amortization expense		16	18		
Transaction and integration costs		1	6		
Restructuring costs		11	8		
Adjusted EBITDA ⁽¹⁾	\$	15 \$	37		
Revenue	\$	913 \$	1,010		
Adjusted EBITDA margin ^{(1) (2)}		1.6%	3.7%		

⁽¹⁾ See the "Non-GAAP Financial Measures" section of the press release.

⁽²⁾ Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by Revenue.

RXO, Inc. Reconciliation of Net Income (Loss) to Adjusted Net Income (Loss) and Adjusted Diluted Earnings (Loss) Per Share (Unaudited)

	Th	ree Months E	nded	March 31,
(Dollars in millions, shares in thousands, except per share amounts)			2023	
Reconciliation of Net Income (Loss) to Adjusted Net Income (Loss) and Adjusted Diluted Earnings (Loss) Per Share				
Net income (loss)	\$	(15)	\$	
Amortization of intangible assets		3		3
Transaction and integration costs		1		6
Restructuring costs		11		8
Income tax associated with adjustments above ⁽¹⁾		(4)		(4)
Adjusted net income (loss) ⁽²⁾	\$	(4)	\$	13
Adjusted diluted earnings (loss) per share ⁽²⁾	\$	(0.03)	\$	0.11
Weighted-average shares outstanding				
Diluted weighted-average shares outstanding		117,217		119,369

⁽¹⁾ The tax impact of non-GAAP adjustments represents the tax expense calculated using the applicable statutory tax rate that would have been incurred had these adjustments been excluded from net income (loss). Our estimated tax rate on non-GAAP adjustments may differ from our GAAP tax rate due to differences in the methodologies applied.

⁽²⁾ See the "Non-GAAP Financial Measures" section of the press release.

RXO, Inc. Calculation of Gross Margin and Gross Margin as a Percentage of Revenue (Unaudited)

	Three Months Ended March 31,				
Dollars in millions)		2024		2023	
Revenue					
Truck brokerage	\$	564	\$	600	
Complementary services ⁽¹⁾		384		437	
Eliminations		(35)		(27)	
Revenue	\$	913	\$	1,010	
Cost of transportation and services (exclusive of depreciation and amortization)					
Truck brokerage	\$	484	\$	502	
Complementary services ⁽¹⁾		250		284	
Eliminations		(35)		(27)	
Cost of transportation and services (exclusive of depreciation and amortization)	\$	699	\$	759	
Direct operating expense (exclusive of depreciation and amortization)					
Truck brokerage	\$		\$	_	
Complementary services ⁽¹⁾		53		61	
Direct operating expense (exclusive of depreciation and amortization)	\$	53	\$	61	
Direct depreciation and amortization expense					
Truck brokerage	\$	_	\$	_	
Complementary services ⁽¹⁾		2		1	
Direct depreciation and amortization expense	\$	2	\$	1	
Gross margin					
Truck brokerage	\$	80	\$	98	
Complementary services ⁽¹⁾		79		91	
Gross margin	\$	159	\$	189	
Gross margin as a percentage of revenue					
Truck brokerage		14.2 %		16.3 %	
Complementary services ⁽¹⁾		20.6 %		20.8 %	
Gross margin as a percentage of revenue		17.4 %		18.7 %	

⁽¹⁾ Complementary services include freight forwarding, last mile and managed transportation services.