

# RXO Announces Results for Fourth-Quarter 2023, Including Double-Digit Brokerage Volume Growth for Third-Consecutive Quarter

- Full-truckload brokerage volume increased 11 percent year-over-year and less-than-truckload volume increased 45 percent year-over-year
- Continued momentum in RXO's brokerage business with multiple brokerage records in the quarter including total volume and quarterly loads per day
- Companywide gross margin of 18.0 percent; brokerage gross margin of 14.8 percent

**CHARLOTTE, N.C.** — **February 8, 2024** — RXO (NYSE: RXO) today announced its financial results for the fourth quarter and full year of 2023.

Drew Wilkerson, chief executive officer of RXO, said, "RXO continued to execute well in the fourth quarter despite the prolonged soft freight environment. For the third consecutive quarter, our brokerage business delivered double-digit volume growth with strong gross margin. Our managed transportation business secured several new managed expedite customers, solidifying our position as a leading provider of this service. Our focus on profitable growth and cost discipline enabled us to expand companywide gross margin sequentially.

"I'm proud of all that we achieved in 2023, our first full year as a standalone company. We responded quickly to our customers' needs and changing market conditions; as a result, our customers awarded us more freight," Wilkerson said. "In 2024, we will remain focused on our playbook – taking profitable market share while making strategic investments in our business. Given the current market conditions, we continue to reduce costs, which, combined with our strong brokerage sales pipeline, will position RXO to deliver rapid earnings growth when the market inflects."

#### **Companywide Results**

The company's revenue was \$1.0 billion for the fourth quarter, compared to \$1.1 billion in the fourth quarter of 2022. Gross margin was 18.0 percent, compared to 19.5 percent in the fourth quarter of 2022.

The company reported fourth-quarter 2023 GAAP net income of \$2 million, compared to a net loss of \$4 million in the fourth quarter of 2022. Fourth-quarter 2023 GAAP net income included \$4 million in transaction, integration, restructuring and other costs. Adjusted net income in the quarter was \$7 million, compared to \$33 million in the fourth quarter of 2022.

Adjusted EBITDA was \$31 million, compared to \$64 million in the fourth quarter of 2022. Adjusted EBITDA margin was 3.2 percent, compared to 5.7 percent in the fourth quarter of 2022.

Transaction, integration, restructuring and other costs, and amortization of intangibles, impacted GAAP earnings per share by \$0.04, net of tax. For the fourth quarter, RXO reported a GAAP diluted earnings per share of \$0.02. Adjusted diluted earnings per share were \$0.06.

## **Brokerage**

RXO's brokerage business grew volume 15 percent year-over-year in the fourth quarter, including full truckload volume growth of 11 percent and less-than-truckload volume growth of 45 percent. Brokerage gross margin was 14.8% in the fourth quarter.

Brokerage contract volume increased by 23 percent year-over-year in the fourth quarter, the result of a strong brokerage sales pipeline, which has increased in size by 24 percent since the fourth quarter of 2022.

The company expects brokerage volumes to continue to grow on a year-over-year basis in the first quarter of 2024.

# **Complementary Services**

RXO's complementary services gross margin was 20.9% for the quarter, up 40 basis points year-over-year. Loads provided by RXO's managed transportation business to its brokerage business increased both year-over-year and quarter-over-quarter.

RXO's last mile business grew EBITDA year-over-year in the fourth quarter and for the full year.

## **Technology Update**

In the fourth quarter of 2023, 97 percent of RXO's brokerage loads were created or covered digitally using RXO's cutting-edge technology platform, up from 87 percent in the fourth quarter of 2022.

The seven-day carrier retention rate was 76 percent, up 200 basis points year-over-year.

#### **Conference Call**

The company will hold a conference call and webcast on Thursday, February 8 at 8 a.m. Eastern Standard Time. Participants can call in toll-free (from U.S./Canada) at 1-888-259-6580; international callers dial +1-206-962-3782. The conference ID is 34416829.

A live webcast of the conference call will be available on the investor relations area of the company's website, http://investors.rxo.com. A replay of the conference call will be available through February 29, 2024, by calling toll-free (from U.S./Canada) 1-877-674-7070; international callers dial +1-416-764-8692. Use the passcode 416829#. Additionally, the call will be archived on http://investors.rxo.com.

#### **About RXO**

RXO (NYSE: RXO) is a leading provider of asset-light transportation solutions. RXO offers tech-enabled truck brokerage services together with complementary solutions including managed transportation, freight forwarding and last mile delivery. The company combines massive capacity and cutting-edge technology to move freight efficiently through supply chains across North America. The company is headquartered in Charlotte, N.C. Visit RXO.com for more information and connect with RXO on Facebook, Twitter, LinkedIn, Instagram and YouTube.

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#### **Non-GAAP Financial Measures**

We provide reconciliations of the non-GAAP financial measures contained in this release to the most directly comparable measure under GAAP, which are set forth in the financial tables attached to this release.

The non-GAAP financial measures in this release include: adjusted earnings before interest, taxes, depreciation and amortization ("adjusted EBITDA"); adjusted EBITDA margin; and adjusted net income and adjusted diluted earnings per share ("adjusted diluted EPS").

We believe that these adjusted financial measures facilitate analysis of our ongoing business operations because they exclude items that may not reflect, or are unrelated to, RXO's core operating performance, and may assist investors with comparisons to prior periods and assessing trends in our underlying businesses. Other companies may calculate these non-GAAP financial measures differently, and therefore our measures may not be comparable to similarly titled measures of other companies. These non-GAAP financial measures should only be used as supplemental measures of our operating performance.

Adjusted EBITDA, adjusted EBITDA margin, adjusted net income and adjusted diluted EPS include adjustments for transaction and integration costs, as well as restructuring costs and other adjustments as set forth in the attached tables. Management uses these non-GAAP financial measures in making financial, operating and planning decisions and evaluating RXO's ongoing performance.

We believe that adjusted EBITDA and adjusted EBITDA margin improve comparability from period to period by removing the impact of our capital structure (interest and financing expenses), asset base (depreciation and amortization), tax impacts and other adjustments that management has determined do not reflect our core operating activities and thereby assist investors with assessing trends in our underlying business. We believe that adjusted net income and adjusted diluted EPS improve the comparability of our operating results from period to period by removing the impact of certain costs that management has determined do not reflect our core operating activities, including amortization of acquisition-related intangible assets, transaction and integration costs, restructuring costs and other adjustments as set out in the attached tables, and thereby may assist investors with comparisons to prior periods and assessing trends in our underlying business.

#### **Forward-looking Statements**

This release includes forward-looking statements, including statements relating to our outlook and continued year-over-year brokerage volume growth in the first quarter of 2024. All statements other than statements of historical fact are, or may be deemed to be, forward-looking statements. In some cases, forward-looking statements can be identified by the use of forward-looking terms such as "anticipate," "estimate," "believe," "continue," "could," "intend," "may," "plan," "predict," "should," "will," "expect," "project," "forecast," "goal," "outlook," "target," or the negative of these terms or other comparable terms. However, the absence of these words does not mean that the statements are not forward-looking. These forward-looking statements are based on certain assumptions and analyses made by us in light of our experience and our perception of historical trends, current conditions and expected future developments, as well as other factors we believe are appropriate in the circumstances.

These forward-looking statements are subject to known and unknown risks, uncertainties and assumptions that may cause actual results, levels of activity, performance, or achievements to be materially different from any future results. levels of activity, performance or achievements expressed or implied by such forward-looking statements. Factors that might cause or contribute to a material difference include the risks discussed in our filings with the SEC and the following: competition and pricing pressures; economic conditions generally; the severity, magnitude, duration and aftereffects of the COVID-19 pandemic and government responses to the COVID-19 pandemic; fluctuations in fuel prices; increased carrier prices; severe weather, natural disasters, terrorist attacks or similar incidents that cause material disruptions to our operations or the operations of the third-party carriers and independent contractors with which we contract; our dependence on third-party carriers and independent contractors; labor disputes or organizing efforts affecting our workforce and those of our third-party carriers; legal and regulatory challenges to the status of the third-party carriers with which we contract, and their delivery workers, as independent contractors, rather than employees; litigation that may adversely affect our business or reputation; increasingly stringent laws protecting the environment, including transitional risks relating to climate change, that impact our third-party carriers; governmental regulation and political conditions; our ability to develop and implement suitable information technology systems and prevent failures in or breaches of such systems; the impact of potential cyber-attacks and information technology or data security breaches; issues related to our intellectual property rights; our ability to access the capital markets and generate sufficient cash flow to satisfy our debt obligations; our ability to attract and retain qualified personnel; our ability to successfully implement our cost and revenue initiatives and other strategies; our ability to successfully

manage our growth; our reliance on certain large customers for a significant portion of our revenue; damage to our reputation through unfavorable publicity; our failure to meet performance levels required by our contracts with our customers; the inability to achieve the level of revenue growth, cash generation, cost savings, improvement in profitability and margins, fiscal discipline, or strengthening of competitiveness and operations anticipated or targeted; a determination by the IRS that the distribution or certain related separation transactions should be treated as taxable transactions; and the impact of the separation on our businesses, operations and results. All forward-looking statements set forth in this release are qualified by these cautionary statements and there can be no assurance that the actual results or developments anticipated by us will be realized or, even if substantially realized, that they will have the expected consequences to or effects on us or our business or operations. Forward-looking statements set forth in this release speak only as of the date hereof, and we do not undertake any obligation to update forward-looking statements to reflect subsequent events or circumstances, changes in expectations or the occurrence of unanticipated events, except to the extent required by law.

RXO, Inc. Consolidated Statements of Operations (Unaudited)

| (Dollars in millions, shares in thousands, except per share                      | Thr | Three Months Ended December 31, |    |         | Years Ended December 31, |    |         |  |
|--|-----|---------------------------------|----|---------|--------------------------|----|---------|--|
| amounts)   |     | 2023                            |    | 2022    | 2023                     |    | 2022    |  |
| Revenue  | \$  | 978                             | \$ | 1,120   | \$<br>3,927              | \$ | 4,796   |  |
| Cost of transportation and services (exclusive of depreciation and amortization) |     | 743                             |    | 842     | 2,967                    |    | 3,624   |  |
| Direct operating expense (exclusive of depreciation and amortization)            |     | 56                              |    | 59      | 235                      |    | 226     |  |
| Sales, general and administrative expense  |     | 146                             |    | 155     | 591                      |    | 640     |  |
| Depreciation and amortization expense  |     | 15                              |    | 21      | 67                       |    | 86      |  |
| Transaction and integration costs  |     | _                               |    | 40      | 12                       |    | 84      |  |
| Restructuring costs  |     | 4                               |    | 4       | 16                       |    | 13      |  |
| Operating income (loss)  |     | 14                              |    | (1)     | 39                       |    | 123     |  |
| Other expense  |     | 2                               |    | _       | 3                        |    | _       |  |
| Interest expense, net  |     | 8                               |    | 5       | 32                       |    | 4       |  |
| Income (loss) before income taxes  |     | 4                               |    | (6)     | 4                        |    | 119     |  |
| Income tax provision (benefit)   |     | 2                               |    | (2)     | _                        |    | 27      |  |
| Net income (loss)  | \$  | 2                               | \$ | (4)     | \$<br>4                  | \$ | 92      |  |
|  |     |                                 |    |         |                          |    |         |  |
| Earnings (loss) per share data   |     |                                 |    |         |                          |    |         |  |
| Basic earnings (loss) per share  | \$  | 0.02                            | \$ | (0.03)  | \$<br>0.03               | \$ | 0.80    |  |
| Diluted earnings (loss) per share  | \$  | 0.02                            | \$ | (0.03)  | \$<br>0.03               | \$ | 0.79    |  |
|  |     |                                 |    |         |                          |    |         |  |
| Weighted-average shares outstanding  |     |                                 |    |         |                          |    |         |  |
| Basic weighted-average shares outstanding  |     | 117,012                         |    | 115,848 | 116,871                  |    | 115,335 |  |
| Diluted weighted-average shares outstanding                                      |     | 119,575                         |    | 115,848 | 119,456                  |    | 115,791 |  |

# RXO, Inc. Consolidated Balance Sheets (Unaudited)

| Other current assets         48           Total current assets         796         1,0           Long-term assets         796         1,0           Property and equipment, net of \$293 and \$241 in accumulated depreciation, respectively         124         1           Operating lease assets         195         1           Goodwill         630         6           Identifiable intangible assets, net of \$118 and \$106 in accumulated amortization, respectively         68         68           Other long-term assets         122         1           Total long-term assets         1,029         1,0           Total long-term assets         8,252         2,0           Current liabilities         8,245         8           Accounts payable         \$ 414         \$ 5           Accrued expenses         199         \$ 2           Current maturities of long-term debt         3         \$ 1           Total current liabilities         33         \$ 1           Total current liabilities         35         \$ 2           Long-term operating lease liabilities         35         \$ 2           Other current liabilities         35         \$ 2           Long-term liabilities         40         4           Long-   |   | December 31, |       |    |          |  |  |  |
|--|---|--------------|-------|----|----------|--|--|--|
| Current assets   | (Dollars in millions, shares in thousands, except per share amounts)  |              | 2023  |    | 2022     |  |  |  |
| Cash and cash equivalents         \$ 5         \$           Accounts receivable, net of \$12 and \$13 in allowances, respectively         743         9           Other current assets         48         796         1,0           Long-term assets         796         1,0           Property and equipment, net of \$293 and \$241 in accumulated depreciation, respectively         124         1           Operating lease assets         195         1           Goodwill         630         6           Identifiable intangible assets, net of \$118 and \$106 in accumulated amortization, respectively         68         68           Other long-term assets         12         12           Total long-term assets         1,029         1,1           Total long-term assets         \$ 1,029         1,1           Total assets         \$ 1,029         1,2           LIABILITIES AND STOCKHOLDERS' EQUITY         Current liabilities         \$ 4         \$ 5           Accounts payable         \$ 414         \$ 5         \$ 5           Accounts payable         \$ 414         \$ 5         \$ 5           Current maturities of long-term debt         3         \$ 5         \$ 5           Short-term operating lease liabilities         53         \$ 5         \$ 5      <  | ASSETS  |              |       |    |          |  |  |  |
| Accounts receivable, net of \$12 and \$13 in allowances, respectively  | Current assets  |              |       |    |          |  |  |  |
| Other current assets         48           Total current assets         796         1,0           Long-term assets         796         1,0           Property and equipment, net of \$293 and \$241 in accumulated depreciation, respectively         124         1           Operating lease assets         195         6           Goodwill         60         6           Identifiable intangible assets, net of \$118 and \$106 in accumulated amortization, respectively         68         68           Other long-term assets         12         12           Total long-term assets         12         1,20         1,20           Total long-term assets         1,22         1,20<   | Cash and cash equivalents   | \$           | 5     | \$ | 98       |  |  |  |
| Total current assets   | Accounts receivable, net of \$12 and \$13 in allowances, respectively |              | 743   |    | 900      |  |  |  |
| Property and equipment, net of \$293 and \$241 in accumulated depreciation, respectively and equipment, net of \$293 and \$241 in accumulated depreciation, respectively and equipment, net of \$293 and \$241 in accumulated amortization, respectively 630 630 641 641 6530 6530 6530 6530 6530 6530 6530 6530   | Other current assets  |              | 48    |    | 31       |  |  |  |
| Property and equipment, net of \$293 and \$241 in accumulated depreciation, respectively   124   175     | Total current assets  |              | 796   |    | 1,029    |  |  |  |
| Tespectively   | Long-term assets  |              |       |    |          |  |  |  |
| Operating lease assets         195         1           Goodwill         630         6           Identifiable intangible assets, net of \$118 and \$106 in accumulated amortization, respectively         68           Other long-term assets         12           Total long-term assets         1,029         1,029           LABILITIES AND STOCKHOLDERS' EQUITY         1,029         1,029           Current liabilities           Accrued expenses         199         2           Current maturities of long-term debt         3         5           Accrued expenses         199         2           Current liabilities         53         5           Other current liabilities         53         5           Total current liabilities         13         5           Long-term liabilities         682         3           Long-term liabilities         356         4           Deferred tax liability         7         1           Long-term liabilities         40         1           Other long-term liabilities         40         1           Other long-term liabilities         549         6           Commitments and Contingencies         549         6           Equity         <   |   |              | 124   |    | 119      |  |  |  |
| Identifiable intangible assets, net of \$118 and \$106 in accumulated amortization, respectively   Other long-term assets   12   1,029   1,0   1,000     |   |              | 195   |    | 159      |  |  |  |
| Total long-term assets   | •   |              | 630   |    | 630      |  |  |  |
| Other long-term assets         12           Total long-term assets         1,029         1,1,029           Total assets         1,825         2,0           LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities           Accounts payable         \$ 414         \$ 5           Accrued expenses         199         2           Current maturities of long-term debt         3         *           Short-term operating lease liabilities         13         *           Other current liabilities         13         *           Long-term debt and obligations under finance leases         356         4           Deferred tax liability         7         *           Long-term debt and obligations under finance leases         356         4           Other long-term liabilities         40         *           Other long-term liabilities         40         *           Total long-term liabilities         40         *           Commitments and Contingencies         549         6           Equity         *         *           Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022, respectively         *           Common stock, \$0.01   |   |              | 68    |    | 79       |  |  |  |
| Total long-term assets         1,029         1,029           Total assets         1,825         2,02           LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities           Accounts payable         \$ 414         \$ 5           Accrued expenses         199         2           Current maturities of long-term debt         3         5           Short-term operating lease liabilities         53         53           Other current liabilities         13         5           Long-term liabilities         682         8           Long-term debt and obligations under finance leases         356         4           Deferred tax liability         7         1           Long-term operating lease liabilities         146         1           Other long-term liabilities         40         1           Total long-term liabilities         40         1           Total long-term liabilities         549         6           Commitments and Contingencies           Equity         7         1           Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022         5           Common s  |   |              | 12    |    | 15       |  |  |  |
| Total assets   |   |              | 1,029 |    | 1,002    |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities           Accounts payable         \$ 414 \$ 25           Accrued expenses         199 2           Current maturities of long-term debt         3           Short-term operating lease liabilities         53           Other current liabilities         13           Total current liabilities           Long-term liabilities         356           Deferred tack liability         7           Long-term operating lease liabilities         146           Other long-term poperating lease liabilities         40           Total long-term liabilities         549           Commitments and Contingencies         549           Equity         7           Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022         —           Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively         1           Additional paid-in capital         590         5           Retained earnings         6  |   | \$           | 1,825 | \$ | 2,031    |  |  |  |
| Current liabilities         \$ 414 \$ 25           Accounts payable         \$ 414 \$ 25           Accrued expenses         199 2           Current maturities of long-term debt         3           Short-term operating lease liabilities         53           Other current liabilities         13           Total current liabilities         682           Long-term liabilities         356           Long-term debt and obligations under finance leases         356           Deferred tax liability         7           Long-term operating lease liabilities         146           Other long-term liabilities         40           Total long-term liabilities         549           Commitments and Contingencies         549           Equity         6           Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022         —           Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively         1           Additional paid-in capital         590         5           Retained earnings         6  | LIABILITIES AND STOCKHOLDERS' EQUITY                                  |              |       | _  | <u> </u> |  |  |  |
| Accrued expenses 199 Current maturities of long-term debt 3 Short-term operating lease liabilities 53 Other current liabilities 13 Total current liabilities 682  Long-term liabilities 682  Long-term debt and obligations under finance leases 356 Deferred tax liability 7 Long-term operating lease liabilities 146 Other long-term liabilities 40 Total long-term liabilities 40 Total long-term liabilities 549 Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022 Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively 1 Additional paid-in capital 590 Retained earnings 6  |   |              |       |    |          |  |  |  |
| Accrued expenses 199 Current maturities of long-term debt 3 Short-term operating lease liabilities 53 Other current liabilities 13 Total current liabilities 682  Long-term liabilities 682  Long-term debt and obligations under finance leases 356 Deferred tax liability 7 Long-term operating lease liabilities 146 Other long-term liabilities 40 Total long-term liabilities 549  Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022  Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively 1 Additional paid-in capital 590 Retained earnings 6   | Accounts payable  | \$           | 414   | \$ | 501      |  |  |  |
| Short-term operating lease liabilities 53 Other current liabilities 13 Total current liabilities 682  Long-term liabilities Long-term debt and obligations under finance leases 356 Deferred tax liability 7 Long-term operating lease liabilities 146 Other long-term liabilities 40 Total long-term liabilities 549  Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022 — Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively 1 Additional paid-in capital 590 Retained earnings 6   | Accrued expenses  |              | 199   |    | 256      |  |  |  |
| Other current liabilities13Total current liabilitiesLong-term liabilitiesLong-term debt and obligations under finance leases3564Deferred tax liability71461Long-term operating lease liabilities1461Other long-term liabilities4040Total long-term liabilities5496Commitments and ContingenciesEquityPreferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022—Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively1Additional paid-in capital5905Retained earnings6  | Current maturities of long-term debt                                  |              | 3     |    | 4        |  |  |  |
| Total current liabilities  Long-term liabilities  Long-term debt and obligations under finance leases  Deferred tax liability  Tong-term operating lease liabilities  Other long-term liabilities  Total long-term liabilities  Total long-term liabilities  Total long-term liabilities  Total long-term liabilities  Substitute of the preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022  Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively  Additional paid-in capital  Retained earnings   | Short-term operating lease liabilities                                |              | 53    |    | 48       |  |  |  |
| Long-term liabilities  Long-term debt and obligations under finance leases  Deferred tax liability  7  Long-term operating lease liabilities  146  Other long-term liabilities  40  Total long-term liabilities  549  Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022  Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively  Additional paid-in capital  Sequence of the stock of th | Other current liabilities   |              | 13    |    | 14       |  |  |  |
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| Deferred tax liability  Long-term operating lease liabilities  Other long-term liabilities  Total long-term liabilities  Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022  Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively  Additional paid-in capital  Retained earnings  6   | Long-term liabilities   |              |       |    |          |  |  |  |
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| Commitments and Contingencies  Equity  Preferred stock, \$0.01 par value; 10,000 shares authorized; 0 shares issued and outstanding as of December 31, 2023 and 2022  Common stock, \$0.01 par value; 300,000 shares authorized; 117,026 and 116,400 shares issued and outstanding as of December 31, 2023 and 2022, respectively  Additional paid-in capital  Retained earnings  6  | Other long-term liabilities   |              | 40    |    | 40       |  |  |  |
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| shares issued and outstanding as of December 31, 2023 and 2022, respectively  Additional paid-in capital  Retained earnings  1  590  6   |   |              | _     |    | _        |  |  |  |
| Retained earnings 6  |   |              | 1     |    | 1        |  |  |  |
| ·  | Additional paid-in capital  |              | 590   |    | 588      |  |  |  |
|  | Retained earnings   |              | 6     |    | 2        |  |  |  |
| Accumulated other comprehensive loss (3)   | Accumulated other comprehensive loss                                  |              | (3)   |    | (4)      |  |  |  |
| Total equity 594   | Total equity  |              | 594   |    | 587      |  |  |  |
| Total liabilities and equity \$ 1,825 \$ 2,0   | Total liabilities and equity  | \$           | 1,825 | \$ | 2,031    |  |  |  |

# RXO, Inc. Consolidated Statements of Cash Flows (Unaudited)

|  | Y  | Years Ended | Decen | nber 31, |
|--|----|-------------|-------|----------|
| (In millions)  |    | 2023        |       | 2022     |
| Operating activities   |    |             |       |          |
| Net income   | \$ | 4           | \$    | 92       |
| Adjustments to reconcile net income to net cash from operating activities    |    |             |       |          |
| Depreciation and amortization expense  |    | 67          |       | 86       |
| Stock compensation expense   |    | 19          |       | 32       |
| Deferred tax benefit   |    | (8)         |       | (20)     |
| Other  |    | 9           |       | 6        |
| Changes in assets and liabilities  |    |             |       |          |
| Accounts receivable  |    | 158         |       | 92       |
| Other assets   |    | (14)        |       | 14       |
| Accounts payable   |    | (86)        |       | (14)     |
| Accrued expenses and other liabilities                                       |    | (60)        |       | 22       |
| Net cash provided by operating activities                                    |    | 89          |       | 310      |
| Investing activities   |    |             |       |          |
| Payment for purchases of property and equipment                              |    | (64)        |       | (57)     |
| Proceeds from sale of property and equipment                                 |    | _           |       | 1        |
| Other  |    | (2)         |       | _        |
| Net cash used in investing activities  |    | (66)        |       | (56)     |
| Financing activities   |    |             |       |          |
| Proceeds from borrowings on revolving credit facility                        |    | 76          |       | _        |
| Repayment of borrowings on revolving credit facility                         |    | (71)        |       | _        |
| Proceeds from issuance of debt   |    | _           |       | 451      |
| Repayment of debt and finance leases   |    | (104)       |       | _        |
| Payment for debt issuance costs  |    |             |       | (9)      |
| Payment for tax withholdings related to vesting of stock compensation awards |    | (14)        |       | (3)      |
| Repurchase of common stock   |    | (2)         |       | _        |
| Net transfers to XPO   |    | _           |       | (621)    |
| Other  |    | (2)         |       | (1)      |
| Net cash used in financing activities  |    | (117)       |       | (183)    |
| Effect of exchange rates on cash, cash equivalents and restricted cash       |    | 1           |       | (2)      |
| Net increase (decrease) in cash, cash equivalents and restricted cash        |    | (93)        |       | 69       |
| Cash, cash equivalents and restricted cash, beginning of period              |    | 98          |       | 29       |
| Cash, cash equivalents and restricted cash, end of period                    | \$ | 5           | \$    | 98       |
| Supplemental disclosure of cash flow information:                            |    |             |       |          |
| Cash paid for income taxes, net  |    | 27          |       | 3        |
| Cash paid for interest, net  |    | 32          |       | _        |

# RXO, Inc. Revenue Disaggregated by Service Offering (Unaudited)

|                        | Three Months Ended December 31, |      |    |       | Years Ended | December 31, |       |
|------------------------|---------------------------------|------|----|-------|-------------|--------------|-------|
| (In millions)          | 2023 2022                       |      |    | 2023  |             | 2022         |       |
| Revenue                |                                 |      |    |       |             |              |       |
| Truck brokerage        | \$                              | 610  | \$ | 664   | \$<br>2,358 | \$           | 2,929 |
| Last mile              |                                 | 257  |    | 277   | 1,014       |              | 1,061 |
| Managed transportation |                                 | 103  |    | 129   | 439         |              | 523   |
| Freight forwarding     |                                 | 51   |    | 82    | 251         |              | 422   |
| Eliminations           |                                 | (43) |    | (32)  | (135)       |              | (139) |
| Total                  | \$                              | 978  | \$ | 1,120 | \$<br>3,927 | \$           | 4,796 |

RXO, Inc.

Reconciliation of Net Income (Loss) to Adjusted EBITDA and Adjusted EBITDA Margin (Unaudited)

|  | Three Months Ended December 31, |       |    | Years Ended | ember 31,   |    |       |
|--|---------------------------------|-------|----|-------------|-------------|----|-------|
| (Dollars in millions)                                  |                                 | 2023  |    | 2022        | 2023        |    | 2022  |
| Reconciliation of Net Income (Loss) to Adjusted EBITDA |                                 |       |    |             |             |    |       |
| Net income (loss)                                      | \$                              | 2     | \$ | (4)         | \$<br>4     | \$ | 92    |
| Interest expense, net                                  |                                 | 8     |    | 5           | 32          |    | 4     |
| Income tax provision (benefit)                         |                                 | 2     |    | (2)         | _           |    | 27    |
| Depreciation and amortization expense                  |                                 | 15    |    | 21          | 67          |    | 86    |
| Transaction and integration costs                      |                                 | _     |    | 40          | 12          |    | 84    |
| Restructuring and other costs                          |                                 | 4     |    | 4           | 17          |    | 13    |
| Adjusted EBITDA (1)                                    | \$                              | 31    | \$ | 64          | \$<br>132   | \$ | 306   |
|  |                                 |       |    |             |             |    |       |
| Revenue  | \$                              | 978   | \$ | 1,120       | \$<br>3,927 | \$ | 4,796 |
| Adjusted EBITDA margin (1) (2)                         |                                 | 3.2 % |    | 5.7 %       | 3.4 %       |    | 6.4 % |

- (1) See the "Non-GAAP Financial Measures" section of the press release.
- (2) Adjusted EBITDA margin is calculated as Adjusted EBITDA divided by Revenue.

RXO, Inc.

Reconciliation of Net Income (Loss) to Adjusted Net Income and Adjusted Diluted Earnings Per Share (Unaudited)

| (Dollars in millions, shares in thousands, except per share                                     |    | ee Months En | ded : | December 31, |    | mber 31, |    |         |
|---|----|--------------|-------|--------------|----|----------|----|---------|
| amounts)  |    | 2023         |       | 2022         |    | 2023     |    | 2022    |
| Reconciliation of Net Income (Loss) to Adjusted<br>Net Income and Adjusted Net Income Per Share |    |              |       |              |    |          |    |         |
| Net income (loss)   | \$ | 2            | \$    | (4)          | \$ | 4        | \$ | 92      |
| Amortization of intangible assets   |    | 3            |       | 5            |    | 13       |    | 21      |
| Transaction and integration costs   |    | _            |       | 40           |    | 12       |    | 84      |
| Restructuring and other costs   |    | 4            |       | 4            |    | 17       |    | 13      |
| Income tax associated with adjustments above (1)  |    | (2)          |       | (12)         |    | (10)     |    | (29)    |
| Adjusted net income (2)   | \$ | 7            | \$    | 33           | \$ | 36       | \$ | 181     |
|   |    |              |       |              |    |          |    |         |
| Adjusted diluted earnings per share (2)   | \$ | 0.06         | \$    | 0.28         | \$ | 0.30     | \$ | 1.56    |
|   |    |              |       |              |    |          |    |         |
| Weighted-average shares outstanding   |    |              |       |              |    |          |    |         |
| Diluted weighted-average shares outstanding   |    | 119,575      |       | 117,671      |    | 119,456  |    | 115,791 |

<sup>(1)</sup> The tax impact of non-GAAP adjustments represents the tax benefit (expense) calculated using the applicable statutory tax rate that would have been incurred had these adjustments been excluded from net income (loss). Our estimated tax rate on non-GAAP adjustments may differ from our GAAP tax rate due to differences in the methodologies applied.

<sup>(2)</sup> See the "Non-GAAP Financial Measures" section of the press release.

RXO, Inc.
Calculation of Gross Margin and Gross Margin as a Percentage of Revenue (Unaudited)

|  | Three Months Ended December 31, |        |    | Years Ended December 31, |    |        |    |        |
|--|---------------------------------|--------|----|--------------------------|----|--------|----|--------|
| (Dollars in millions)  |                                 | 2023   |    | 2022                     |    | 2023   |    | 2022   |
| Revenue  |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  | \$                              | 610    | \$ | 664                      | \$ | 2,358  | \$ | 2,929  |
| Complementary services (1)   |                                 | 411    |    | 488                      |    | 1,704  |    | 2,006  |
| Eliminations   |                                 | (43)   |    | (32)                     |    | (135)  |    | (139)  |
| Revenue  | \$                              | 978    | \$ | 1,120                    | \$ | 3,927  | \$ | 4,796  |
| Cost of transportation and services (exclusive of depreciation and amortization) |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  | \$                              | 519    | \$ | 545                      | \$ | 1,993  | \$ | 2,389  |
| Complementary services (1)   |                                 | 267    |    | 329                      |    | 1,109  |    | 1,374  |
| Eliminations   |                                 | (43)   |    | (32)                     |    | (135)  |    | (139)  |
| Cost of transportation and services (exclusive of depreciation and amortization) | \$                              | 743    | \$ | 842                      | \$ | 2,967  | \$ | 3,624  |
| Direct operating expense (exclusive of depreciation and amortization)            |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  | \$                              |        | \$ | 1                        | \$ | 1      | \$ | 1      |
| Complementary services (1)   |                                 | 56     |    | 58                       |    | 234    |    | 225    |
| Direct operating expense (exclusive of depreciation and amortization)            | \$                              | 56     | \$ | 59                       | \$ | 235    | \$ | 226    |
| Direct depreciation and amortization expense                                     |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  | \$                              | 1      | \$ | _                        | \$ | 1      | \$ | _      |
| Complementary services (1)   |                                 | 2      |    | 1                        |    | 7      |    | 5      |
| Direct depreciation and amortization expense                                     | \$                              | 3      | \$ | 1                        | \$ | 8      | \$ | 5      |
| Gross margin   |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  | \$                              | 90     | \$ | 118                      | \$ | 363    | \$ | 539    |
| Complementary services (1)   |                                 | 86     |    | 100                      |    | 354    |    | 402    |
| Gross margin   | \$                              | 176    | \$ | 218                      | \$ | 717    | \$ | 941    |
| Gross margin as a percentage of revenue  |                                 |        |    |                          |    |        |    |        |
| Truck brokerage  |                                 | 14.8 % |    | 17.8 %                   |    | 15.4 % |    | 18.4 % |
| Complementary services (1)   |                                 | 20.9 % |    | 20.5 %                   |    | 20.8 % |    | 20.0 % |
| Gross margin as a percentage of revenue  |                                 | 18.0 % |    | 19.5 %                   |    | 18.3 % |    | 19.6 % |

<sup>(1)</sup> Complementary services include freight forwarding, last mile and managed transportation services.